



TARCIAN ALUMNI ASSOCIATION

Solidarity in the service of our community

Public Forum on Management and Governance in Higher Education

Dato' Yap Kuak Fong
TARCIan Alumni Association President

Non-profit Organization (NPO)

- A profit organization is a business whose primary goal is to generate profit.
- As opposed to a non-profit organization which focuses on a goal such as helping the community and is concerned with money only as much as necessary to keep the organization operating.

Non-profit Organization (NPO)

- In economic terms, NPO is an organization that uses its surplus of the revenues to further achieve its ultimate objective, rather than distributing its income to the organization's shareholders, leaders, or members.
- It is dedicated to furthering a particular social cause or advocating for a shared point of view.

The main differences between non-profit organizations and companies are:

- Non-profit organizations are legally or ethically constrained and cannot allocate surplus to owners/shareholders or trustees, and thus have independent, public, and community characteristics.
- In today's society, non-profit organizations are sometimes referred to as the "the third sector", with the government sector (the first sector) and the private sector (the second sector) of the business community, forming a third social impact.

Non-profit Organization (NPO)

- However, non-profit organizations must still generate revenue to provide funds for their activities.
- However, its **income** and **expenses** are limited. Non-profits receive funding through public fundraising, or donations from the public and private sectors. Non-profits are **tax exempt** or charitable, meaning they do not pay income tax on the money that they receive for their organization.

Non-profit Organization (NPO)

- **Public governance** is an interdisciplinary field of study centring on relationships of power between government authorities, civil society and the market, in a context of transformations in the ability of political communities to legitimately govern themselves and act effectively. Non-profits are one of the actors in the public governance structure.

Foundation

- A **foundation** is a legal category of non-profit organization that will typically either donate funds and support to other organizations, or provide the source of funding for its own charitable purposes.
- A foundation is an institution that manages funds or special funds that are reserved for the establishment, maintenance, or development of a business. Generally speaking, it is a non-governmental non-profit organization. The purpose is to promote the development of public welfare undertakings such as science, cultural education and social welfare assistance through social assistance. Foundation funds have a clear purpose and agenda.

Management of Foundations

- A foundation is a non-profit organization that manages grants, donations and subsidies from domestic and foreign social organizations and individuals.
- A foundation can raise funds from companies and institutions, social groups and other organizations as well as individuals who are enthusiastic about the objective of their activities.
- The Foundation shall implement democratic management and establish a strict fund raising, management, and regular announcement of revenue and expenditure accounts.



TARC
TUNKU ABDUL RAHMAN
UNIVERSITY COLLEGE

拉曼大學學院

Wholly owned by the TARC Education Foundation (Co. Reg. No.: 1033820M)



History

陳修信答獨大籌委會文告
獨大要在大馬成立
有如期待鐵樹開花
認獨大迄今只獲得少數人支持

（本報特派記

者魏金淵馬六甲十
五日訊）財政部長敦

陳修信說，獨立大學要
 在像馬來西亞這樣的環
 境中成立，簡直是比期
 待鐵樹開花更難。

立大學籌備工作委員會
 昨日一項文告時作上述
 談話。該文告是批評敦

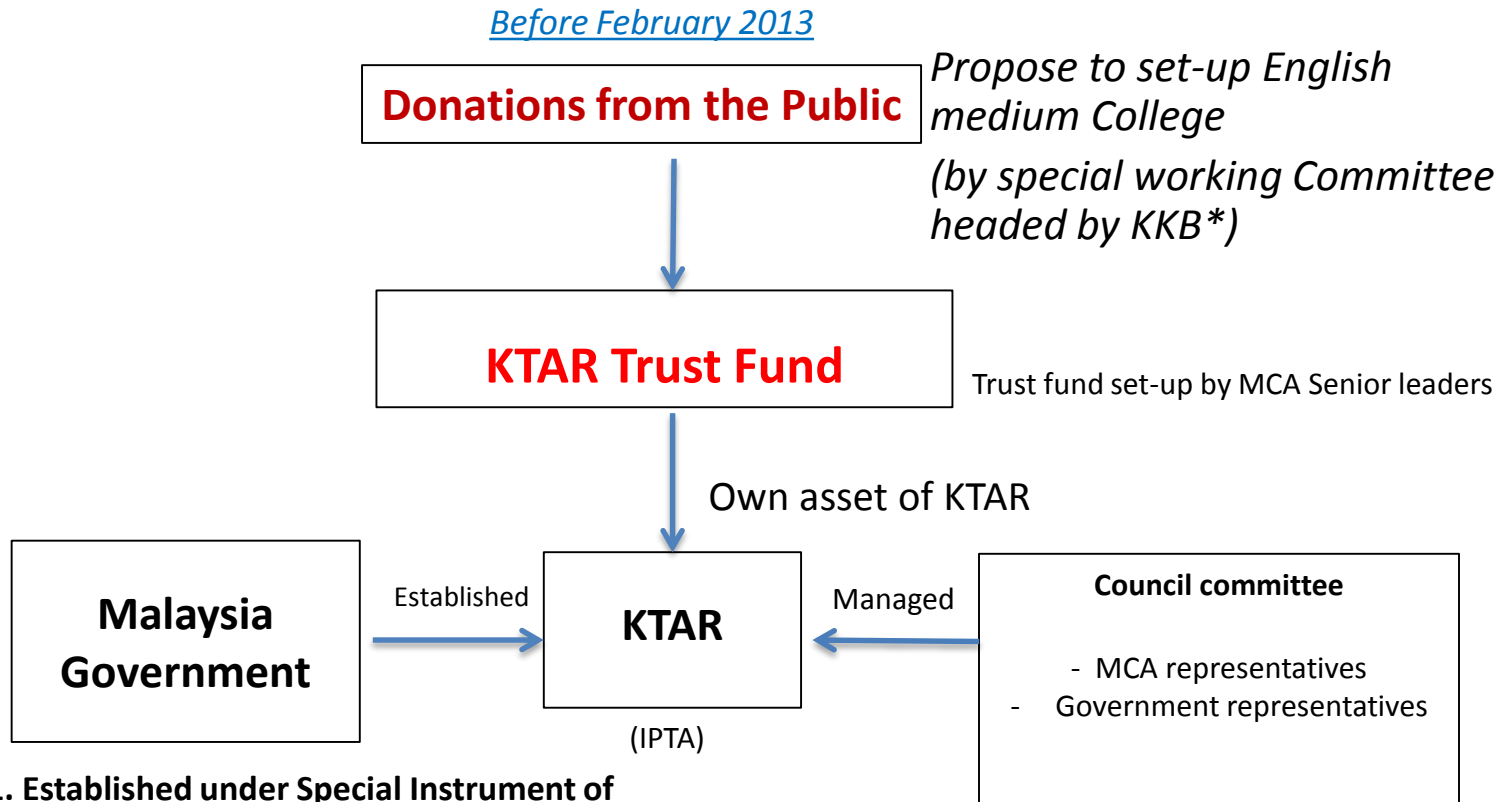
陳日前發表有關獨大之

身兼馬華公會總會
 長之陳說，「如果本
 邦人民果真支持獨立大
 學，那我們是不可阻止
 這種事實的。到目前爲
 止，情形顯示，這類的
 支持是微小，而象性的
 政府，且是在於和聯盟
 望的政府，甚於使分已
 無用的東西重現。獨大
 境中，獨大的成立簡直

比鐵樹開花更難。
 提到拉曼學院之事
 時，陳財長說，該學院
 將隨着歲月的消逝而逐
 漸壯大。他指出，他準備以
 個人的整個政治信譽孤
 注一擲，使拉曼學院成
 爲完整的一間大學，以
 使之取得自豪適當的地
 位並與馬大及東南亞的
 主要高等學府並馳齊驅

No. of compan
 11/68

Before the upgrading of TAR College to University College, it was regarded as an institution owned by the Government, and all its assets belonged to TARC Trust Fund

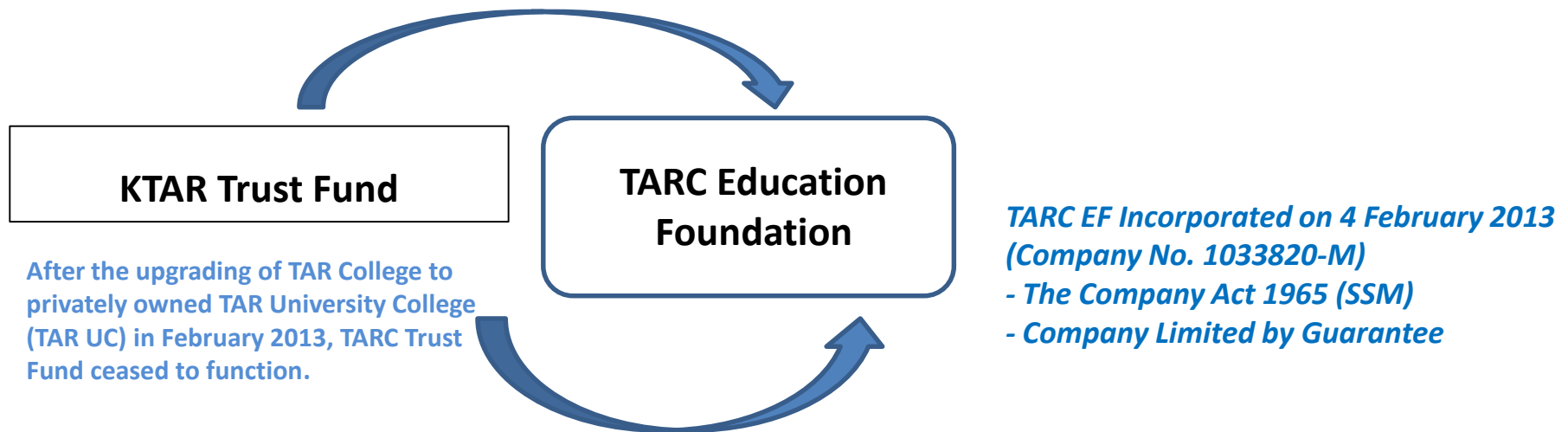


1. Established under Special Instrument of government 15/9/1972.
2. Government provide Matching grant 1 to 1 for donations raised by Chinese Community.

*Tan Sri Khaw Kai Boh
IPTA – Institute Pengajian Tinggi Awam

STATUS after February 2013

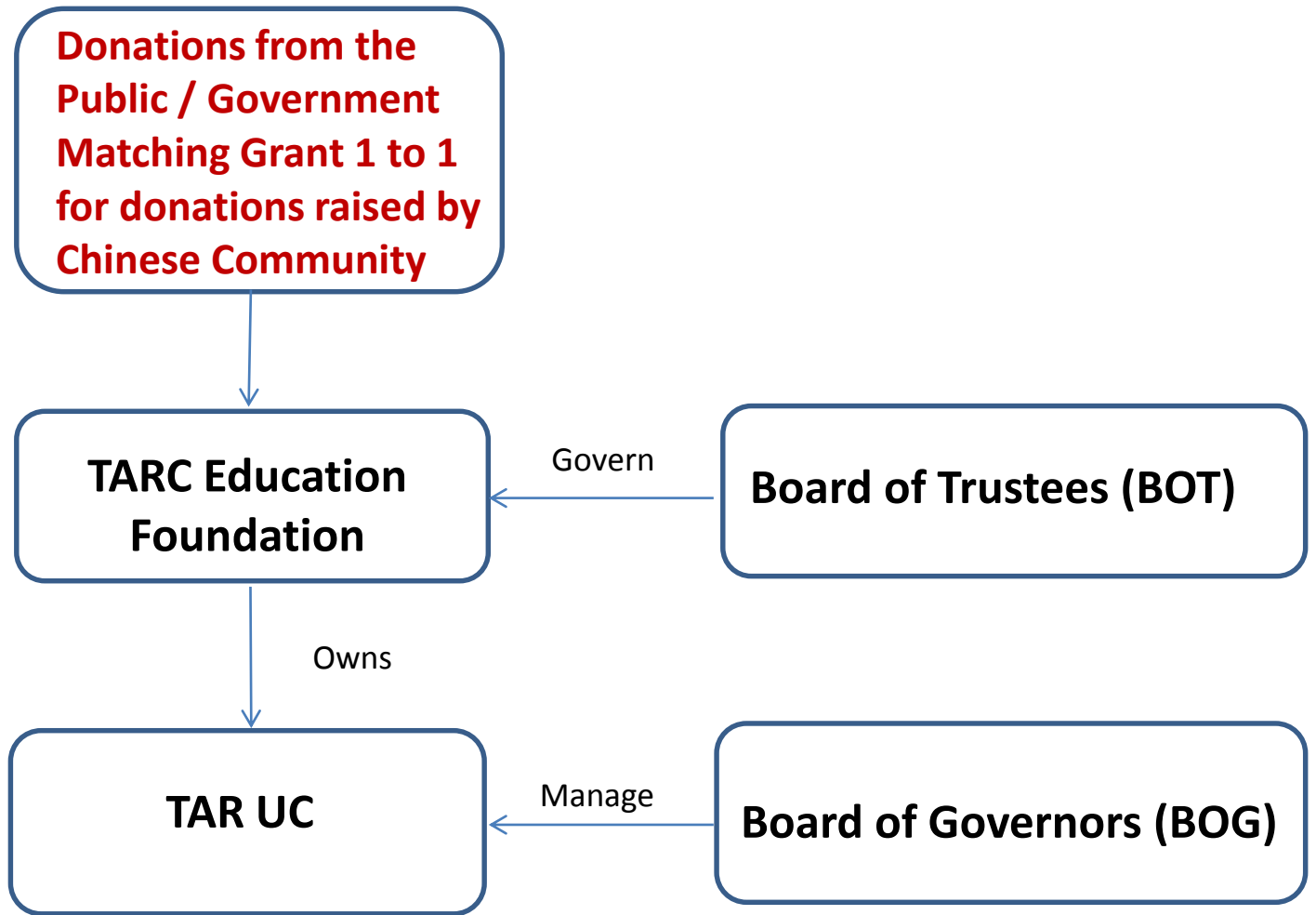
After the upgrading of TAR College to privately owned TAR University College (TAR UC) in February 2013, TARC Trust Fund ceased to function and all assets were transferred to TARC Education Foundation (TARC EF) which was registered and formed on 4th February 2013. **(IPTS) ***



TARC EF is a Company Incorporated Limited by Guarantee and was registered under the Companies Act.

*** IPTS** – Institute Pengajian Tinggi Swasta

TARC Education Foundation

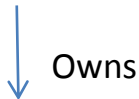


TARC Education Foundation – Foundation Members

- 1. Datuk Seri Ir. Dr. Wee Ka Siong
- 2. Dato' Sri Liow Tiong Lai
- 3. Tan Sri Dato' Lau Yin Pin@Lau Yen Beng
- 4. Tan Sri Dato'Seri Kong Cho Ha
- 5. Tan Sri Dr. Fong Chan Onn
- 6. Dato' Sri Dr. Hou Kok Chung
- 7. Datuk Seri Yew Teong Look
- 8. Tan Sri Dato' Sri Kuan Peng Ching@Kuan Peng Soon
- 9. Tan Sri Dr. Chua Soi Lek @ Chua Kin Seng
- 10. Tan Sri Dr. Ng Yen Yen
- 11. Datuk Seri Tan Chai Ho
- 12. Datuk Chua Tee Yong
- 13. Dato' Seri Ong Ka Chuan
- 14. Datin Paduka Chew Mei Fun*
- 15. Dato' Lee Chee Leong*
- 16. Dato' Yap Kuak Fong (**Alumni representative**) = ex-officio members**
- 17. Yeo Eng Hui (**Alumni representative**) = ex-officio members**

**** (Non-voting members of the foundation)**

TARC Education Foundation Members



Who owns the assets?

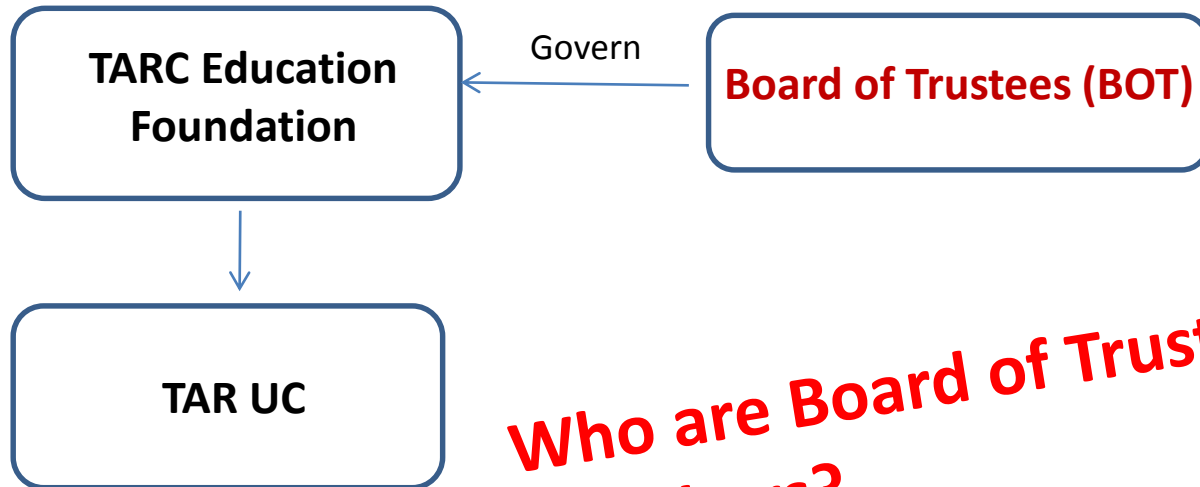
15 Foundation Members

2 Alumni Representatives (Non-voting members)

The subscribing members of TARC EF consists of 15 voting members (all of whom happened to be the present and past senior leaders of MCA), and 2 non-voting alumni representatives.

The membership of TARC EF is close-ended whereby any new admission needs to be invited by TARC EF and approved by the existing voting members.

TARC Education Foundation – Board of Trustees



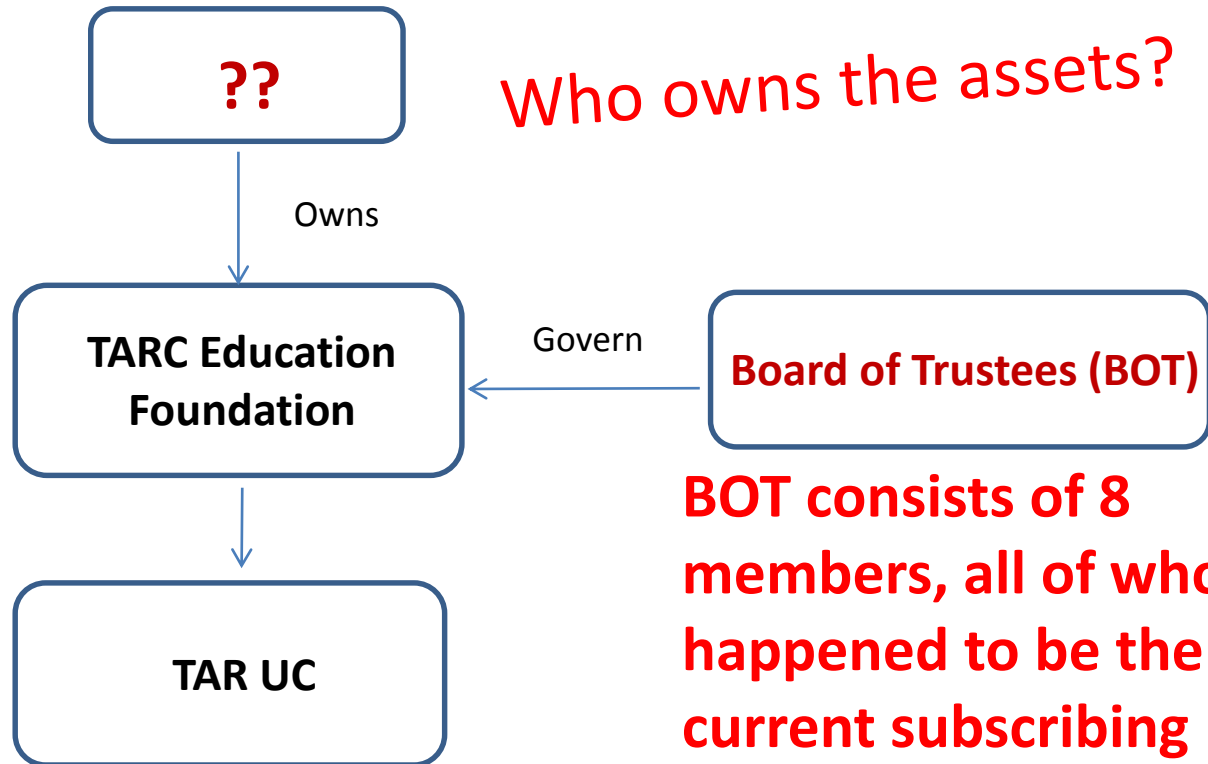
Who are Board of Trustees members?

TARC EF - Board Of Trustee

BOARD OF TRUSTEES (BOT) members:

- 1. Datuk Seri Ir. Dr. Wee Ka Siong
- 2. Dato' Sri Liow Tiong Lai
- 3. Tan Sri Dato' Lau Yin Pin@Lau Yen Beng
- 4. Tan Sri Dato' Seri Kong Cho Ha
- 5. Tan Sri Dr. Fong Chan Onn
- 6. Dato' Sri Dr. Hou Kok Chung
- 7. Datuk Seri Yew Teong Look
- 8. Tan Sri Dato' Sri Kuan Peng Ching@Kuan Peng Soon

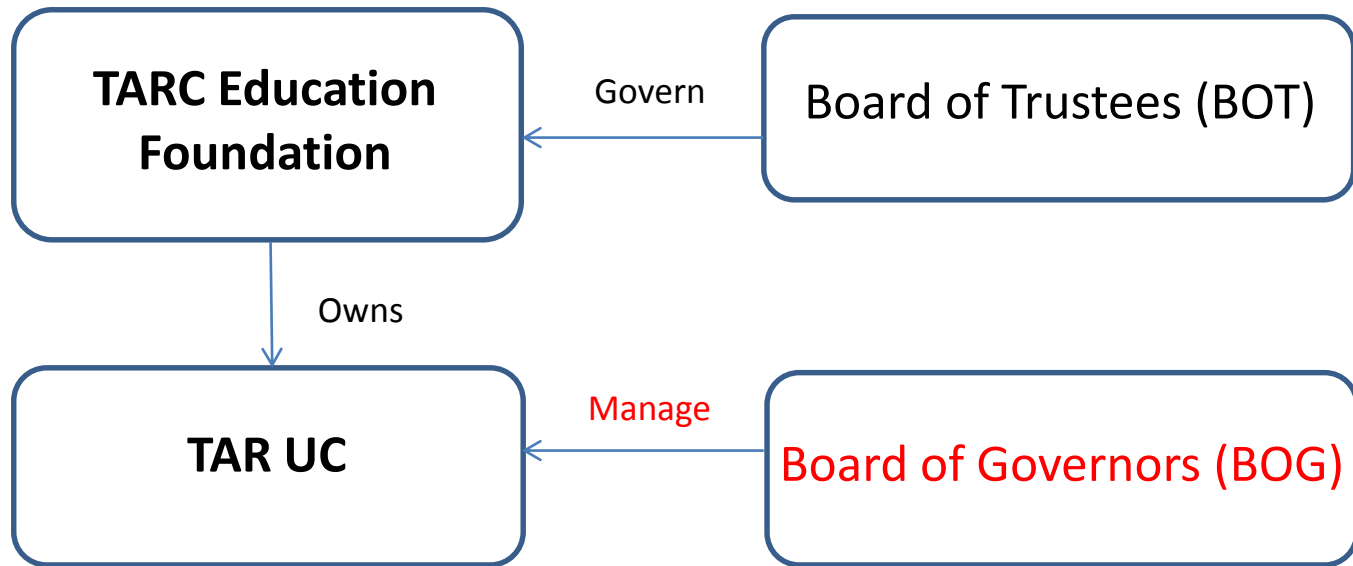
TARC Education Foundation – Board of Trustees



Who owns the assets?

BOT consists of 8 members, all of whom happened to be the current subscribing members of TARC EF.

TARC Education Foundation – Board of Governors



董事部14成員政府佔10人
僅4董事與馬華有關聯

TARC EF - Board Of Governor

拉曼大學學院董事會成員

	拿督斯里廖由基 (主席) 由拉大教育基金会委任
	拿督斯里何国忠 (副主席) 由拉大教育基金会委任
	拿督魏世福 由拉大教育基金会委任； 马来西亚工程师协会(IEM) 前主席
	杨燕美 由拉大教育基金会委任； 沙巴牙科专家
	杨应辉 由拉大教育基金会委任； 拉大校友
	拿督叶国焯 由拉大教育基金会委任； 拉大校友
	拿督尤绅强 由拉大教育基金会委任
	李仕伟 拉大主席
	陆翠凤(译音)博士 拉大应用科学学院院长
	嘉马奥斯曼博士 由高教部长委任； 国大经济学院
	讲祖安博士 由高教部长委任；登嘉楼 马来西亚大学(UMT)副校长
	莫哈末艾万博士 由高教部长委任； 国立大学(UKM)副校长
	祁里莎博士 由高教部长委任； 工艺大学(UTM)副校长
	刘丽清(音译) 由财政部长委任

Directors??

BOARD OF GOVERNORS (BOG) members:

- 1. Dato' Sri Liow Tiong Lai (Current Chairman)
- 2. Dato' Sri Dr. Hou Kok Chung
- 3. Dato' Ir. Dr. Gue See Sew, ex IEM Chair
- 4. Dr. Pamela yong
- 5. Mr. Yeo Eng Hui
- 6. Dato' Yap Kuak Fong
- 7. Dato' Yu Chok Tow
- 8. Prof. Ir. Dr. Lee Sze Wei
- 9. Assoc. Prof. Dr. Loke Chui Fung
- 10. Prof. Dr. Jamal Othman
- 11. Prof. Ir. Dr. Noor Azuan Bin Abu Osman
- 12. Prof. Dr. Mohd Ekhwan Hj Toriman
- 13. Prof. Dr. Durrishah Binti Idrus
- 14. Ms. Georgina Liew Lee Ching - MOF

Facts & Issues

XXX Sdn Bhd

(company incorporated
Limited by shares)

- Shareholders
- Board of Directors

TARC Education Foundation

(company incorporated limited by Guarantees)

- Subscribed Members of Foundation - **(17 members)**
 - **15 TARC EF members (present and past senior leaders of MCA)**
 - **2 non-voting alumni representatives**
- Board of Trustees (BOT) - **8 members**
 1. Dato' Sri Ir Wee Ka Siong **(MCA)**
 2. Dato' Seri Yew Teong Look **(MCA)**
 3. Dato' Sri Liow Tiong Lai **(MCA)**
 4. Tan Sri Dato' Lau Yin Pin **(MCA)**
 5. Tan Sri Dato' Seri Kong Cho Ha **(MCA)**
 6. Tan Sri Dr Fong Chan Onn **(MCA)**
 7. Dato' Sri Dr Hou Kok Chung **(MCA)**
 8. Tan Sri Dato' Sri Kuan Peng Ching @
Kuan Peng Soon (appointed on 9-11-2018) **(MCA)**

TARC Education Foundation – Foundation Members & Board of Trustees



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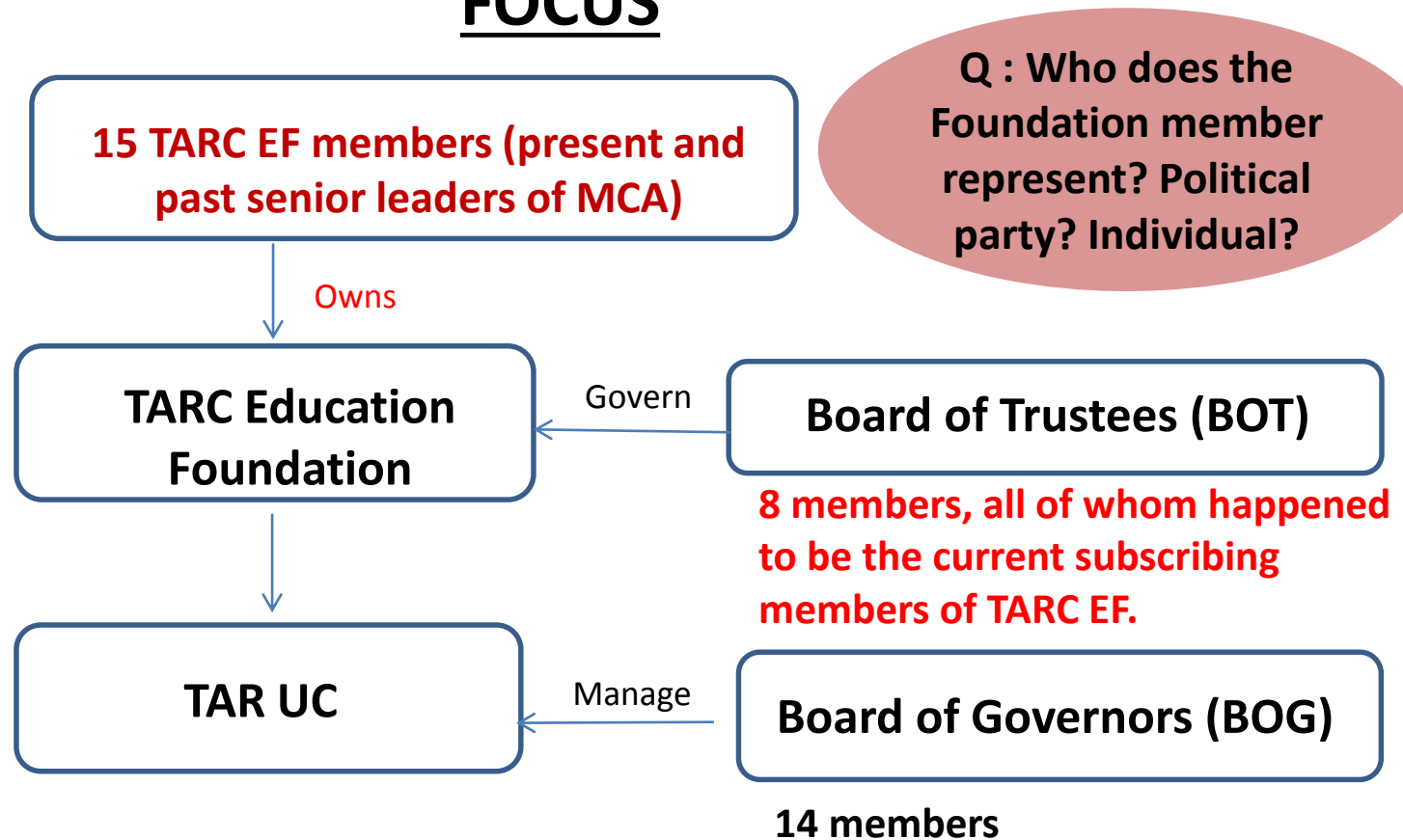
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1. **Datuk Seri Ir. Dr. Wee Ka Siong**
2. **Dato' Sri Liow Tiong Lai**
3. **Tan Sri Dato' Lau Yin Pin@Lau Yen Beng**
4. **Tan Sri Dato' Seri Kong Cho Ha**
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6. **Dato' Sri Dr. Hou Kok Chung**
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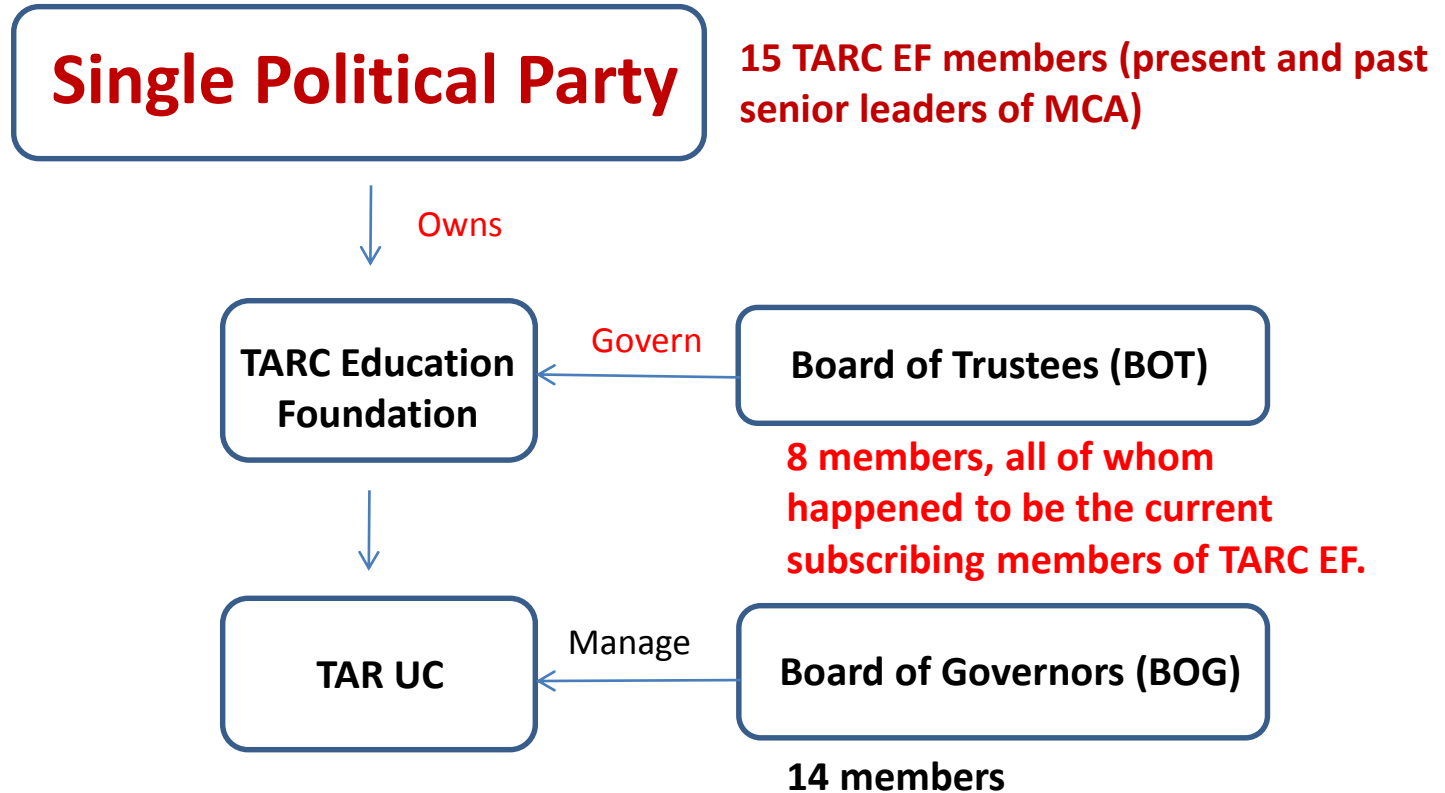
FOCUS



TARC EF – Board of Trustees (BOT) is the organization empowered with major decision makings on all capital expenditures and other major expenses which are subjected to the absolute approval of the BOT.

According to Article 8.2 of the TARC EF Constitution, at any point in time, the BOT should comprise at least 50% of third party members having no connection whatsoever with existing subscribing members or the founding members of TARC EF.

FOCUS



The main control power of TARC EF and TARC EF - Board Of Trustee are dominated by a single political party.

Where are credibility and public governance?

拉曼大學學院(拉大)校友總會致社會人士的告白書

撥款風波及提升暨改革拉大願景

前言

政府在明年度財政預算案中不再撥款拉大供日常營運用途，已掀起軒然大波。拉大校友總會作為拉大直接受益人的代表機構，有責任就此向廣大華人社介紹拉大的現有組織架構，並剖析和提出實際可行建議，希望確保未來國人和族群子孫孫能以可負擔學費，持續享有高素質、實用及其前瞻性的課程的福祉。

拉大現有的組織架構

拉曼學院在遷入升格為大學學院前是國立學院，所有資產產權和捐款都歸屬於拉曼學院信託基金會(TARC Trust Fund)，包括華社大眾捐款和政府在各多年來(1令吉到1令吉補助)進，這是在基金會法令下成立的基金會。2013年2月拉曼學院升格為私立大學學院後，TARC Trust Fund 已經停止操作後資產全數轉入為 2013年2月4日註冊成立的拉曼教育基金會(TARC Education Foundation, TARC EF)。拉曼教育基金會屬於擔保責任有限公司(Company incorporated limited by guarantee)，在公司法令下註冊，15位具表決權的成員(毫無例外的都是現任或前任馬華公會高層)和2位不具表決權的校友會代表。基金會成員結構是封閉式的，任何人要成為其中一員都需經過現有成員的表決批准。

拉曼教育基金會-信託委員會(TARC EF - Board Of Trustee)是拉大掌控大權的機構，有關資產和主要支出項目的決策都需經過信託委員會的批准。根據基金會章程8.2項，在任何時候都需有至少50%與基金會現有成員或創辦人無任何關聯的第三方人士，參與組成拉曼教育基金會-信託局。

現任信託委員會局8位成員清一色都是拉曼教育基金會現任且具表決權的成員。信託委員會的成員組成顯然並未遵循拉曼教育基金會章程8.2項條文的明文規定。拉曼教育基金會和信託委員會的組成已顯示出，拉大至今仍然被當作傳導黨產，必須由政黨所絕對信任的人牢牢操控。

拉大日常營運(學術相關課題)由拉大行政委員會局(TARUC-Board of Governors)監管。行政委員會也協助擬定發展策略和行政事項。章程規定，拉曼教育基金會可委任7位人士出任行政委員，校長是當然行政委員，其他成員包括1位輪任的院長代表、5位政府高等教育部代表和1位財政部代表。

歷史功績

半個世紀以來，拉大為華社莘莘學子提供高素質和可負擔的深造機會。據統計至今已有一萬多名拉大畢業生在各領域施展其專業才能，其中許多已經是挑起國家發展重任的社會棟樑。馬華先賢的艱苦創建和堅持至今的高尚辦學理念，其歷史功績將因拉大今日的成就而名垂青史，任何人都不可抹殺這項事實。

當然，拉大有今天的卓越成就也大半歸功於歷任校長、各院長、各科各系教授和講師們的術業專精、難能可貴的社會和民族使命感，以及把教育當終身事業的獻身精神。拉大師長們的集體專業精神，也是眾多拉大校友們的終身學習榜樣和指引事業的明燈！

歷史因素和環境變遷

無可否認，此前馬華在政府中的地位，在很大程度上為拉大帶來非數字可衡量的恩澤，其中包括提供建校的土地、開拓分校、開創各領域專業系課程的方便、財政撥款以及免除稅務。其他顯而易見的好處還包括馬華先賢的官職在各界捐款方面帶來莫大的助益。至於政局變遷後，馬華領袖是否能持續發揮浩大能量向各界籌集一如既往的大筆捐款，以應付除日常營運經費，外加提升、發展及壯大拉大軟硬體設施，還是個未知數。

拉曼學院創始初期，國民教育程度普遍低落，談不上任何有規模的專業團體，當時民生居於飽衣食住，以及提供能改善社會和經濟地位的基本教育為主，高等教育在當時已幾乎成為奢侈品。當時馬華地位居國內執政聯盟第二大政黨，的確掌握了好多寶貴的政、經濟和人脈的資源，以及種種政府行政、政策實施和大量撥款的好處。馬華先賢們的也確為華社莘莘學子提供了他們當時力所能及的努力，這一點應記一大功。半世紀以來，拉曼造就了那么多今日的世界和各領域翹楚，粗略估計，國內45歲以上的華裔會計師至少有三分之一是拉曼畢業生，拉曼對於華社的貢獻於此可見一斑！

草創時期，大家長的呵護和扶持是不可缺的，而這模式在當時應該是最有效和實際切合時代所需，拉大的成就也印證了這種模式的成功。拉大資產和話語權至今仍然是一言堂的局面，可能也是因循照搬前人例子的後果。

歷史的洪流絕不等待落伍的人，今時今日全世界都在提倡和推動民主、民權、專業、透明度和公信力，如果拉大固步自封，仍舊沉湎於創辦人必須是校主的過時心態，那我們萬分珍惜的拉大遲早將被歷史拋在後頭，甚至遭淘汰。如果創辦人必須是君臨天下的校主，那麼內最多獨中或國民型中學創校人的子子孫孫，並不是都要成為校主了？換一個角度看，如果馬華不是一個政黨，那它今天不是遲會以君臨天下的態勢自認是校主？

據馬華領袖日前的文告，創校以來，拉大已接獲政府十多個令吉的撥款，另外，華社各階層的捐款和獻地，其價值也當是非常可觀的數字。嚴格地說，如今，拉大已經是所有國民和華社的共同財產，理應開放資產和監督權予國民和華社。

縮減世界政局的此起彼落，每當經濟陷入低潮時民心思變，政權起伏不定，政黨的影響力和能量也波動不定。我國作為一個開放型經濟，也免不了面對週期性的榮景和衰退循環。現今我國兩級制政治聯盟已現雛形，未來政治的不確定性將是不容避免的。為了確保永續經營和持續保持超高素質而可負擔的創校高尚理念，拉大萬萬不能只依靠一個政黨的扶持，而是必須自立、自助和自強，並以民辦方式免除政治搖擺帶來的動盪。

今日的世界，一切公共資產皆講求專業、透明度和公信力。舉個例子，一個掛牌公司儘管擁有數以百億計的資產和年盈利超高十億，其創辦人還是不能以一言堂恣意駕馭公司。掛牌公司必須接受嚴格的監管，包括所有的大股東都受到最嚴格的股東公開質詢，其公司董事部需要有不超過三分之一的獨立專業董事，其營運和業績報表也受到交易所和證券委員會的嚴格監管和質詢，而犯錯的主要股東和管理層甚至遭受公開譴責，更嚴重的犯錯還可能被罰款或被判處監禁。

校友會的建議和願景

拉大校友會總會建議改組拉大的資產歸屬和決策單位的架構、成員組成和權限等等。拉曼教育基金會和其信託委員會的作用，應界定為代表廣大利益相關人(stakeholders)持有拉大的資產、確保資產在任何情況下不至於遭受損失，並擁有資產類支出的決策權。拉大行政委員會局(TARUC-Board of Governors)應該被賦予作出所有合法合理，並符合廣大利益相關人最終權益決策的權限。這些權限應包括行政、開拓院校科系發展、營運類支出的決策權，以及動用所有其他不抵觸信託委員會局權限的資源，以實現拉大的長期和短期目標。

拉大校友會總會希望拉大往後的主要決策權遵循時代洪流，以專業、權力制衡、透明和有公信力以及前瞻性為考量，並折願拉曼教育基金會、信託委員會局和拉大行政委員會局會由多名德高望重、人脈深廣、術業專精和財雄勢厚的團體或個人代表所組成。

校友會建議拉曼教育基金會成員由各界團體、專業團體、業界團體和校友會代表所共同組成。我們也建議資產信託人由華總、中華總商會、七大鄉團協會、董總和拉大校友會總會、專業團體和業界團體流各派一名代表組成。為確保權力制衡和不抵觸拉曼教育基金會章程8.2項，我們也要求各團體以不同人士代表他們出任拉曼教育基金會委員會和信託委員會局成員。

我們的願景是把拉大定位和打造為國內首要實踐型大專。專業團體和業界間接參與拉大行政委員會局的決策，有助於探討和加強現有科系的實用性、開拓新科系，參與擬定各科課程綱要，並可在校園定期舉辦專業講座、安排專業和業界領袖擔任榮譽教授授課授課、輸流舉辦各專業和大型展覽、提供實習和培訓計劃以及優先提供就業訊息。拉大學生多來自經濟不充裕的家庭，讓學生實際有效地學習職場技能和幫助他們融入職場是當務之急，這遠比專研尖端理論以提高拉大的學術地位更為重要。

作為政府和各利益相關人的橋樑，校友會願意成為召集人，以及承擔一切聯絡、磋商、協調和組織團隊的工作。校友會祈願並相信上述擁有廣大資源和公信力的團體，將本著企業家(或機構)的社會責任(CSR)、服務和回饋社會的宗旨，願意為拉大獻出無價、無私又無私的無上寶貴服務。

校友會希望往後一切決策都更具前瞻性、專業、透明及有公信力的決策。現舉例以說明這些要素的重要性，假設拉大要創辦一所分校，校址的考量不應只是有人獻地，也應考慮公開召請社會大眾、公司或團體呈獻整個計劃的配套和遠程規劃，聚集各界專才題選的拉大行政委員會局再深入研究校址是否恰當，以免影響日後有素質師資就教和學生入學的理想。獻地或舊地配套應清楚表明有無其他附帶條件，如附帶條件是不准在該校興建教職員和學生宿舍，以免影響同一地土主任後租售其他房屋，那麼教職員和學生可能被迫付出高租金，以及面對飲食或者必須每日長途跋涉往返校址和住處的問題。另外，如校址過於偏遠和荒僻，毗鄰並無適合地段供近日發展為一個自供自足的城鎮，那麼這獻地中的校址也未必合適。

拉大的所有工程和建村供應應被公開招標、經過專業審核、評估和評定後，再由拉大行政委員會局最後決定。工程和建村供應須以實用、經濟、高能效、耐久、容易保養維修和易於轉換用途為決定性指標。

拉大校友會總會建議成立的拉曼教育基金會委員會，信託委員會局和拉大行政委員會局成員組成，著眼於以下幾個要素：

1. 國內幾個德高望重的華國代表不僅代表公信力，他們也肯定人脈深廣，以後籌建捐款須多借重他們的影響力。
2. 專業領域的代表能提出專業的意見以決定拉大日後發展方向；例如前瞻性的建議拉大應開拓怎樣的課程、檢討現有課程的適時性，以及預警過度發展某一些已經出現飽和現象的課程，如最近的醫學和藥劑系畢業生面對的問題。他們也能提供職場技能諮詢、實習、培訓以及直接提供就業機會。
3. 業界如銀行公會、廠商公會和發展建築商公會，能夠針對畢業生就業所需技能提供非常寶貴的諮詢，甚至可提供實習培訓和就業保障。另外，發展建築商代表也可能在籌建新院校時建議、介紹、獻地或折價獻售土地，以及建築過程中提供非常寶貴的資訊和建議。當然，如利益衝突的疑慮時，決策過程將是透明及有公信力的。另外，上述業界人脈深廣和財雄勢厚，非常有利於日後的籌款活動。
4. 校方代表是校院的實際日常操作人，他們提供的資訊、回饋和付出，直接影響拉大的成果和前程。
5. 校友會是凝聚和組織所有相關力量的召集單位。當然，校友會擁有近1萬名會員，加上另外接近20萬名在各領域學有所成的校友，校友會在資訊、諮詢、就業和籌款過程中也能發揮出一定的力量。

拉大校友會總會希望在新的組織架構下，往後所有資產變動和決策過程都是民主、專業、透明化和有公信力，並且免除一切政治聯繫，實現地地道道的民辦、民營和民事的永續發展惠民辦學理念。

天從人願，在大家無私的奉獻下，有朝一日我們萬分珍惜的拉大，或許會成為區域以至國際性民辦大專，成為提供前瞻性、超高素質、包羅深廣而又可負擔的高等教育樞樑。我們堅信，屆時社會捐款和政府撥款都會源源而來，那麼永續經營、屢創輝煌和提供高素質而可負擔高等教育的願景將是水滴石穿的事。

馬華已完成歷史性光榮使命

鑒於此前的爭議可能源於缺乏有理有據、耐心和圓滑的溝通，因此校友會願意充當這方面的橋樑。在相關人士尋求解決之道和完成重組，並切合新的法規框架前，校友會懇請政府繼續如往年般撥款補貼拉大的營運開支為期2年，以免殃及莘莘學子，並且也可藉此緩解政府企圖政治化撥款拉大的爭議。

拉大校友會再次鄭重聲明，馬華創建、發展和經營拉大的歷史功績不能被抹殺，華社對此銘感五衷。我們建議拉曼教育基金會委員會，信託委員會局和拉大行政委員會局成員改組是為了更好的配備半大，讓華社子子孫孫永享先賢的恩澤。馬華先賢從孕育、撫養和造就拉大才子的親子之情固然難以割捨，然而拉大已年屆半百，是時候放手及樂見它飛躍於廣漠的高空，以吸收日月精華、進而光照大地、廣施恩澤於國民並成為華國的驕傲，屆時作為生身父母的馬華豈不更為榮耀萬千和喜悅！

我們相信馬華領袖們都是高風亮節和度大無私的謙謙君子，為了拉大的遠大輝煌前景，最終寧可自我犧牲，堅忍刻骨銘心的棄養親子之情，以成全廣大華社和造就拉大子孫孫的遠大前程！若果如此，則馬華領袖功德無量、而華社子子孫孫亦甚！感恩！！

為了紀念馬華先賢和領袖創校的功績，我們也建議在總校設立一個展覽廳，展示歷年來拉曼教育基金會、信託委員會局和拉大行政委員會局的名表，並表彰曾經大筆捐款或獻地的善長仁翁。展示廳的牆也將裝嵌銅匾，銘刻拉大的艱苦創校和堅毅發展暨提升的歷史事跡，並彰顯馬華領袖及先賢前此思澤于拉大的豐功偉績！

全體執行理事會成員

拉曼大學學院校友總會

11/12/2018



TARCIAN ALUMNI ASSOCIATION

拉曼大學學院校友總會 (0351-12-WKL)

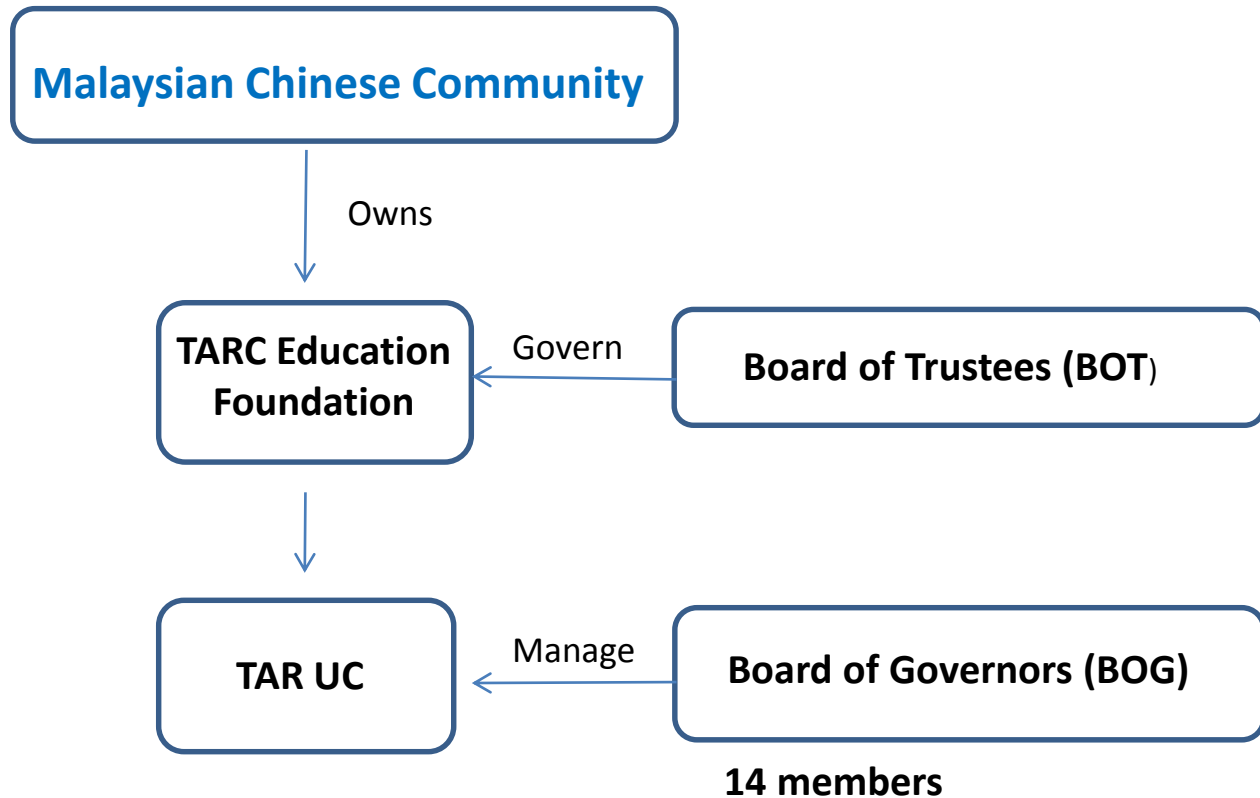
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註：拉曼大學學院(拉大)校友會總會(0351-12-WKL)成立於3/2/2012；乃是拉大及教育部所認同具有代表性的校友總會。25 員包括了拉大所有的課系畢業學生。目前擁有近一萬名會員。社會人士可參照拉大校友總會網站 www.tarcalumni.my 以獲詳情。謝謝

Rightful Structure



TAA hopes to see the membership for TARC EF, BOT as well as BOG comprise representatives from a wide spectrum of institutions which are deemed representative of the **Chinese Community, professional bodies and leading trade associations, whereby **accountability, integrity, transparency and professionalism** will be assured.**

Tarcian Alumni Association

- Act as **bridge** to enhance TARUC competencies to become leading university that comply to below:
- **apolitical**, quality and affordable education provider
- accountability and **public governance**
- provide **excellent** tertiary education **opportunities** to all Malaysian

TAR UC Achievements Over The Years

- **The excellent achievements thus far for TAR UC are largely attributable to the leadership of the President, Deans, School Heads and tireless lifelong dedications of the professors, lecturers as well as other teaching staffs.**
- **Their collective professionalism, perseverance in parting knowledge and commitments to the wellbeing of society as well as the Chinese Community is the lifelong role model of TAR UC graduates and inspirations in furtherance of their careers and other undertakings.**

- **The world today promotes and practises democracy, professionalism, transparency, accountability and integrity,**
- **In the world today, the governing of all public assets demands professionalism, transparency, accountability and integrity.**

**TARCian Alumni Association (TAA) urges
TARC Education Foundation (TARC EF)
towards Greater Public Governance and
Accountability**

TARCian Alumni Association's Proposals and Vision

TARC Education Foundation (TARC EF) and Board of Trustees (BOT)

- **TARCian Alumni Association proposes a revamp of ownership and decision making bodies of TAR UC, in particular their membership compositions and the respective authorities in terms of ownership of assets, and major decision makings.**
- **The Board of Trustees (BOT) should be empowered to hold all assets on behalf of stakeholders and also the authority to approve capital expenditures.**

TARCian Alumni Association's Proposals and Vision

Board of Governors (BOT)

- **The Board of Governors (BOG), should be authorised to approve all operating expenditures as well as making all decisions regarding operational aspects of the University College, including starting new courses and other major decisions which are not in violations with the stated authorities of the Board of Trustees BOT.**

TARCian Alumni Association's Proposals and Vision

- TAA hopes to see the membership for TAR UC TARC EF, BOT as well as BOG comprise representatives from a wide spectrum of institutions which are deemed representative of the Chinese Community, professional bodies and leading trade associations, whereby **accountability, integrity, transparency and professionalism** will be assured.
- We envision to position and make TAR UC into a top notch pragmatic university.

MCA's Contribution

- **TARCian Alumni Association solemnly reiterate that, MCA founded, and brought TAR UC to the current glorious position, the deeds are inerasable and the Chinese Community is heartfelt grateful. We propose to reorganize TAR UC with the intention of better equipping the University so as to ensure sustainability in benefiting the future generations of the Community.**
- **MCA forefathers conceived, nurtured and brought TAR UC to glory, the parental affections is indeed hard to cut off, however, TAR UC is attaining the maturing age of 50 years old, it is time to let off and allow it to scale higher heights and glories via getting supports from all over the place, and in turn, TAR UC could shower the broad public with good deeds and become a national pride; by then, as the founder of TAR UC, MCA should be even more proud and cheerful!**

TARCIan Alumni Association's Proposals

- **As the bridging element between Government and all stakeholders, TAA is willing to act as the bridge and shoulder all responsibilities including communications, discussions, liaison and teamwork organizing. We pray hard and firmly believe that the aforementioned institutions with vast resources and integrity, having in mind Corporate Social Responsibility, with mission to provide social service and paying-back to the society, will be willing to contribute their most valuable inputs towards the wellbeing of TARUC.**

TARCian Alumni Association's Proposals and Vision

- **TAA hopes that, with the proposed new structure of decision making bodies, going forward there will be no more political affiliations whatsoever, and all the asset movements and major decision makings are democratic, professional, transparent, with accountability and integrity; it should be truly publicly owned and managed, with public wellbeing in mind and truly benefit the public in sustainably providing superb quality education at affordable costs.**



TARCIAN ALUMNI ASSOCIATION

Solidarity in the service of our community

TARCIan Alumni Association

Vision

“Solidarity in the service of our community”

Mission

“Propagating the ideals, tradition and good name of our Alma Mater through the unity, excellence and devotion of her alumna”



TAA wish to confirm:

TARUC operated very well and prudently by team of professionals, particularly dedicated Management and staff.

Tarcians/students achieved high academic, extramural and career recognitions locally, regionally and internationally.

TAA stand firmly with TARCIANS and general public to ensure accountability, transparency and public governance of ownership and management of TARUC, at all time!

TARCIan Alumni Association

TAA is willing to act as the bridge to ensure TAR UC sustainable development:

Good Public Governance

Accountability

Transparency

ONCE A TARCIAN, ALWAYS A TARCIAN!

THANK YOU !